Big Promise of Little Things

Change Comes From Everyone



See Friday's LOCAL Section

LER GIVES AGAIN







named after him. He donated four similar properties in 2014, indicated by an asterisk. The school owns a partial or whole interest in the land under these buildings, and in 99 years will also own the buildings outright or with partners. LOCATION 1. 200 South Michigan 23-story office building 2. 200 West Adams 12-story office building

5. Continental Plaza 6. Marriott Fairfield Inn * 7. Nashville City Center 8. National City Tower * 9. Tampa City Center 10. University of Washington Biomedical Center *

38-story office building Research building 11. Wake Forest University Charlotte Center Office and hotel complex

Chicago Chicago 21-story office building Chicago 17-story office building Denver 34-story office building Columbus, Ohio Mount Vernon, Ill. Nashville, Tenn. 26-story office building 40-story office building Louisville, Ky. Tampa, Fla.

Seattle

Charlotte, N.C.

Source: Jay Shidler

3. Burnham Center

4. Columbine Place *

HOMELESS CRISIS

CRAIG T. KOJIMA / CKOJIMA@STARADVERTISER.COM

Perils and squalor prompt shutdown of waterfront park

By Dan Nakaso dnakaso@staradvertiser.com

Following a series of dog attacks, fires and vandalism blamed on homeless people lining the waterfront, state officials plan to indefinitely close Kakaako Waterfront Park and the adjacent Gateway and Kewalo Basin parks starting at 10 p.m.

There is no timetable for when the parks will re-

open.
"It's reached a point where we just can't manage it," Jesse Souki, CEO and executive director of the Hawaii Community Development Authority, which manages the parks, told the Honolulu Star-Advertiser. "It's not easy to say it, but I want the park to be safe. Right now, with dog attacks and exposed wires and broken plumbing, it's just not safe. We need to shut it down and take a

A complete assessment of the damage needs to be conducted once state sheriff's deputies sweep the estimated 120 campsites Sunday night, Souki said. But he's estimating that the cost of repairs could reach \$500,000.

"They've broken into and exposed wires on about 30 poles," Souki said. "They're breaking the

Please see KAKAAKO, A8

INSIDE



Clippers beat Raptors in rematch at a packed Stan Sheriff Center

SPORTS / C1

Kauai doctor files lawsuit against FDA over access to abortion pill

Singaporean-based carrier Scoot launching Honolulu route in December

BUSINESS / B4

Donated properties could bring the business school \$7B over a century; UH hopes the gift prompts others

By Andrew Gomes

ealthy local resident and real estate inves tor Jay Shidler learned a core lesson over a long career: Hold land and lease it to others. Now he's sharing that lesson with the University of Hawaii in a

valuable way.

A really valuable way. Like to the tune of possibly \$7 billion over the next century

Shidler has donated a collection of mainland commercial properties to UH, representing the largest single gift ever made to the 110-year-old univer-

Specifically, Shidler, an Oahu resident and UH alumnus, has donated his stakes in the land under 11 office and hotel buildings in nine mainland cities to benefit the business college at UH that already bears his name. Shidler and UH officials signed gift

agreements for seven of the properties

Thursday. Income from ground lease payments, the rent that building owners pay to the landowner, will provide steady and increasing revenue to the business school. This cash flow starts relatively small, between \$550,000 and \$1.5 mil-lion a year for the first 24 years, but over the life of the 99-year ground

Please see SHIDLER, A5

The University of Hawaii Shidler College of Business has been given ownership stakes in 11 mainland office and hotel buildings. Here's what that's worth

Income from leasing the land under the buildings over 99 years

Average ground rent income per year

Estimated value of the properties after 99 years when ownership stakes in the buildings pass to UH



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SHIDLER

Continued from A1

leases, contractual income to the Shidler College of Business will average \$21 million a year and total \$2.1 billion.

UH officials said they could use that income stream to eliminate business school tuition within 40 years, along with investing to expand programs, improve facilities and recruit top professors.

What's more is that after the ground leases expire, UH will own all the buildings elther outright or with other partners. At that time, Shidler estimates, UH's stake would be worth \$5.1 billion if the properties only appre clate at the historical annual Inflation rate of around 3 percent.

Shidler, 71, said he wanted to make a lasting gift that would allow the college to continue investing in itself and striving for excellence 30 years from now and be-

"I know it's going to take a lot of money," he said. "This is more than about impacts today."

Vance Roley, business college dean, said the gift will extend Shidler's transformational impact on the school, which has risen in national rankings with its Asia-Pacific focus, expanded programs, added endowed faculty positions and increased stu-

dent scholarships.

"The college, with this gift, is positioned really well for the long run," he said. "We are incredibly excited for the future."

Not counting future in-come from donated real es tate, Shidler has made gifts to the business college valued at \$228 million since

It started with a \$25 million contribution that year, after which the college was renamed for Shidler. Several additional gifts followed, including a \$69 million contribution in 2014, part of which included leased fee interests in four of the 11 office and hotel properties

The present value of the seven properties just added is \$112 million. Shidler also is giving \$5 million in cash over the next five years as part of his latest gift.

Grateful alumnus

For Shidler, giving to UH is reciprocation to an institution he credits with helping launch a career in which he has invested in more than 2,000 commercial properties and started more than 20 companies, including five public firms that have been listed on the New York Stock Exchange

Shidler first moved to Hawall in 1949 as the child of an Army officer. After moving away and graduating from high school in Maryland, he returned in 1964 and enrolled at UH, where he earned a bachelor's in business administration four years later.

While at UH, Shidler worked for real estate appraiser Philip Won and one day came across a Makiki property he believed could be developed. Though Shidler explored developing a leasehold condominium on the site as an academic exercise, Won helped make it a reality that today is a 21-story tower called 1111 Wilder.

Shidler used his share of proceeds from that deal to start his own company, The Shidler Group.

Now UH, through the Uni-versity of Hawaii Foundation, owns 11 Shidler real estate assets. They include three office buildings in Chicago, a hotel in Mount Vernon, Ill., an office tower in Nashville, Tenn., and the tallest building in Louisville, Ky. For seven properties, UH owns a 50 percent interest,

which is what Shidler had owned. Three others were owned wholly by Shidler and conveyed entirely to UH, and the stake in the last one is 25 percent.

Gift keeps giving UH President David Lassner said it would be nice if the university could attract more such gifts. "We would absolutely hope that our grateful alumni and others in the community who we have touched would be inspired by this gift to do what they can to advance higher edu-cation in the state," he said.

Currently, annual UH tultion for resident students is \$10,000 a year. The business college has 1,400 undergrad-



Private investment really positions us to keep the best and brightest, or to attract the best and brightest, that we want for our students. That's a really important piece that private philanthropy and Jay's gift helped jump-start."

Donna Vuchinich President and CEO. **UH Foundation**



uate and graduate students, and the resident tuition is about \$13,000 and \$21,000, respectively. To make UH free for all its 20,000 students would require covering the estimated \$200 million in annual tut-tion, which would mean a roughly \$4 billion endowment invested to produce a 5 percent annual return.

While it likely won't be \$4 billion, Roley anticipates there will be a donation snowball effect because of Shidler's new gift. He said something similar happened in 2006, and the added gifts along with publicity helped increase the quality of fac-ulty and students.

"Great faculty attracts great students who, in turn, attract great faculty," Lassner said.

Added Roley, "It's a good cycle. We're in that cycle right now.

Donna Vuchinich, UH Foundation president and CEO, said attracting top faculty with pay secured by endowments is a global competition. "Private investment really positions us to keep the best and brightest, or to attract the best and brightest, that we want for our students," she said. "That's a really important piece that private philanthropy and Jay's gift helped jump-start."

How exactly business col-lege administrators decide to spend the bulk of future Income from Shidler's real estate donations will be up to a future generation of leaders, though Shidler set one condition that will out-live him. That condition is that UH not sell the real es-tate assets during their 99-

year ground leases. And after that, Shidler advises holding the real estate. *In 99 years, when owner-ship of the buildings reverts (to the landowner), the university can sell land and buildings, but I hope they don't," he said.

Retirement and Social Security

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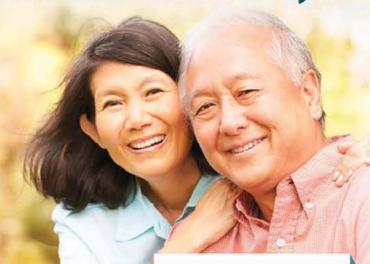
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